

# ***Haddam Killingworth Intermediate School***

## ***2023-24***



**Regional School District #17**  
**451 Route 81**  
**Killingworth, CT 06419**

## **Table of Contents**

|                                                                               |           |
|-------------------------------------------------------------------------------|-----------|
| <b>Leadership Team</b>                                                        | <b>3</b>  |
| <b>Introduction</b>                                                           | <b>3</b>  |
| <b>RSD 17 Mission Statement</b>                                               | <b>3</b>  |
| <b>Vision of the Graduate</b>                                                 | <b>3</b>  |
| <b>RSD17 Core Values</b>                                                      | <b>4</b>  |
| <b>RSD 17 Strategic Operating Plan Priorities</b>                             | <b>4</b>  |
| <b>Goal 1a-Literacy: Increase literacy achievement for all students</b>       | <b>5</b>  |
| <b>Goal 1b-Mathematics: Increase mathematics achievement for all students</b> | <b>6</b>  |
| <b>Goal 2-Culture &amp; Climate</b>                                           | <b>7</b>  |
| <b>Goal 3-Develop common Model of Instruction for HKIS</b>                    | <b>8</b>  |
| <b>School Academic Data</b>                                                   | <b>9</b>  |
| <b>School Climate/Culture and Family Engagement Data</b>                      | <b>10</b> |
| <b>Schoolwide Professional Learning Plan</b>                                  | <b>11</b> |
| <b>School Priorities</b>                                                      | <b>12</b> |
| <b>HKIS Accountability Index</b>                                              | <b>13</b> |

# HKIS Continuous Improvement Plan 2023-24

Prepared by:

## Leadership Team

|                             |                           |
|-----------------------------|---------------------------|
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## Introduction

RSD 17 is committed to aligning Continuous Improvement Plans to the Strategic Operating Plan. Teams thoughtfully created goals that will contribute to the District priorities and Vision of the Graduate. Theories of Action demonstrate our focus for the year and detail what we will work towards accomplishing. As a learning organization, we will monitor progress consistently and reflect on the impact of our actions.

## RSD 17 Mission Statement

The Mission of Regional School District 17 is to engage students in an educational community that challenges them with high standards and builds their capacity for success and their aspiration to improve themselves and their society.

## Vision of the Graduate



*A graduate of the RSD17 School District is a compassionate critical thinker, who collaborates to solve problems, and is prepared to contribute to improving our world.*

## **RSD17 Core Values**

### **PUBLIC EDUCATION IS A RIGHT**

All students have a right to an equitable education to develop a passion and direction for their future.

### **EVERY STUDENT HAS POTENTIAL**

Students excel when they discover their strengths and persist through challenges to learn and grow.

### **QUALITY TEACHING IS ESSENTIAL TO LEARNING**

Innovative and effective teaching promotes mastery of knowledge and skills.

### **STUDENT SUCCESS IS A SHARED RESPONSIBILITY**

A strong and trusting partnership among students, families, and staff improves academic achievement and social development.

### **ALIGNMENT AND TEAMWORK ARE POWERFUL**

We can accomplish anything when we collaborate toward common goals and a higher organizational purpose.

### **CRITICAL THINKERS MAKE INFORMED DECISIONS**

An intellectually-disciplined culture of collaborators leads to meaningful discourse, viable decisions, and understanding.

### **SCHOOL IS A SAFE PLACE**

Students thrive in schools that foster a safe and respectful climate.

### **SUSTAINABILITY SECURES OUR FUTURE**

We are committed to using our resources efficiently through effective strategies and systems.

## **RSD 17 Strategic Operating Plan Priorities**

1. Student Learning and Well-being
2. Educator Leadership and Capacity
3. Operational Efficiency
4. Enhance District Infrastructure

| School Year: 2023-24                                                                                                                                                                                                                                                     |                                     | SOP Priority: 1                                                                                                                                                                                         | DCIP Objective(s): 1.1                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ToA:</b> If we implement highly reliable instruction and provide professional learning for staff, then student achievement will be increased.                                                                                                                         |                                     |                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Goal 1a-Literacy: Increase literacy achievement for all students</b>                                                                                                                                                                                                  |                                     |                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Metric 1:</b> Median I-Ready growth will exceed 100% of the typical target from fall to spring<br><b>Metric 2:</b> Average percent of growth target achieved on the Smarter Balanced Assessment in grades 4-5 will increase from 64.3% in 2023 to 70% in Spring 2024. |                                     |                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                              |
| Action Plan                                                                                                                                                                                                                                                              |                                     |                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                              |
| Strategies                                                                                                                                                                                                                                                               | Staff Responsible                   | Resources & Learning Needed                                                                                                                                                                             | Intended Outcomes                                                                                                                                                                                                                                                                                                                                                            |
| Implement curriculum resources aligned with Science of Reading in all ELA classrooms                                                                                                                                                                                     | ELA Teachers<br>Instructional Coach | <ul style="list-style-type: none"> <li>– Wit and Wisdom curricular materials</li> <li>– Planning time and training for teachers</li> <li>– Job Embedded PD provided by Instructional Coaches</li> </ul> | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Collaborative planning agendas &amp; lesson plans</li> <li>– Informal observations</li> <li>– Common assessment data</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved tier 1 instruction</li> <li>– A year + growth for all students</li> </ul>   |
| Implement morphology instruction (explicit instruction in prefix, suffix and root words) to help students understand the meaning of unknown words                                                                                                                        | ELA teachers<br>Instructional Coach | Morpheme Magic materials<br>Professional development<br>Planning time and training for teachers                                                                                                         | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Collaborative planning agendas &amp; lesson plans</li> <li>– Informal observations</li> <li>– Artifacts from classroom</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved tier 1 instruction</li> <li>– A year + growth for all students</li> </ul> |

| School Year: 2023-24                                                                                                                                                                                                                                                                                                                                                                                                 |                                      | SOP Priority: 1                                                                                                                            | DCIP Objective: 1.1                                                                                                                                                                                                                                                                                                                                                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ToA:</b> If we continue to implement the strategies of a thinking classroom in our math classes, increase the fluency skills of the students, and provide a solid foundation in fractions and decimals, then student achievement will be increased.                                                                                                                                                               |                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Goal 1b-Mathematics: Increase mathematics achievement for all students</b>                                                                                                                                                                                                                                                                                                                                        |                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Metric 1:</b> The percent of students in grades four and five meeting goal on the MWOG will increase from spring 2023 to spring 2024.<br><b>Metric 2:</b> Median I-Ready growth will exceed 100% of the typical target from fall to spring<br><b>Metric 3:</b> Average percent of growth target achieved on the Smarter Balanced Assessment in grades 4-5 will increase from 65.4% in 2023 to 70% in Spring 2024. |                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                            |
| Action Plan                                                                                                                                                                                                                                                                                                                                                                                                          |                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                            |
| Strategies<br>(reference DIP)                                                                                                                                                                                                                                                                                                                                                                                        | Staff<br>Responsible                 | Resources & Learning<br>Needed                                                                                                             | Intended Outcomes                                                                                                                                                                                                                                                                                                                                                          |
| Implement the strategies of <i>The Thinking Classroom</i> into each of our math classes                                                                                                                                                                                                                                                                                                                              | Math Teachers<br>Instructional Coach | <ul style="list-style-type: none"> <li>– <i>The Thinking Classroom</i></li> <li>– I-Ready</li> <li>– Planning and coaching time</li> </ul> | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Collaborative planning agendas &amp; lesson plans</li> <li>– Informal observations</li> <li>– Common assessment data</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved tier 1 instruction</li> <li>– A year + growth for all students</li> </ul> |
| Implement new fluency materials from Ready Classroom                                                                                                                                                                                                                                                                                                                                                                 | Math Teachers<br>Instructional Coach | <ul style="list-style-type: none"> <li>– iReady math fluency</li> <li>– Planning and data analysis time</li> </ul>                         | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Informal observations</li> <li>– Common assessment data</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved math fluency results</li> </ul>                                                                                                        |
| Vertical work for progression of fraction and decimal skills and concept                                                                                                                                                                                                                                                                                                                                             | Math Teachers<br>Instructional Coach | <ul style="list-style-type: none"> <li>– Professional development</li> <li>– Planning across grades</li> <li>– Spiral review</li> </ul>    | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Collaborative planning agendas &amp; lesson plans</li> <li>– Informal observations</li> <li>– Common assessment data</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved tier 1 instruction</li> <li>– A year + growth for all students</li> </ul> |

| School Year: 2023-24                                                                                                                                                                                                                                                                                                                                                    |                                  | SOP Priority: 1                                                                                                                                                                                            | DCIP Objective: 1.2                                                                                                                                                                                                                                                                                                                                                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ToA:</b><br>– If we implement relationship-building strategies with students, then students will be more engaged at school which will increase attendance rates and students will feel more emotionally safe.                                                                                                                                                        |                                  |                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Goal 2-Culture &amp; Climate</b>                                                                                                                                                                                                                                                                                                                                     |                                  |                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Metric 1:</b> An increasing number of students will have 95% or better attendance over last year.<br><b>Metric 2:</b> Students will identify one or more trusted adults in the building.<br><b>Metric 3:</b> Students, staff and families will identify a stronger sense of social-emotional security as measured by an increase in spring survey results over 2023. |                                  |                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                    |
| Action Plan                                                                                                                                                                                                                                                                                                                                                             |                                  |                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                    |
| Strategies                                                                                                                                                                                                                                                                                                                                                              | Staff Responsible                | Resources & Learning Needed                                                                                                                                                                                | Intended Outcomes                                                                                                                                                                                                                                                                                                                                                  |
| Implement strategies to increase school connectedness and build meaningful relationships with students.                                                                                                                                                                                                                                                                 | Classroom Teachers               | <ul style="list-style-type: none"> <li>– Fully implement a Morning Meeting in all homerooms</li> <li>– Implementation of Marzano Strategy 39, Understanding Students' Interests and Backgrounds</li> </ul> | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Morning meeting messages</li> <li>– Observations</li> <li>– Surveys</li> <li>– Photos/video</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Increased attendance</li> <li>– Increased engagement</li> <li>– Increased survey results</li> </ul> |
| Continue building common expectations for spaces at HKIS                                                                                                                                                                                                                                                                                                                | Admin Teachers                   | <ul style="list-style-type: none"> <li>– Common duty expectations</li> <li>– Clearly posted expectations for cafeteria</li> <li>– End of day hallway expectations</li> </ul>                               | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Duty expectations</li> <li>– Cafeteria expectations</li> <li>– Posted expectations for hallways</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Lower discipline rates</li> <li>– Increased survey results</li> </ul>                           |
| Counseling staff will monitor and support students who have been identified as chronically absent.                                                                                                                                                                                                                                                                      | HKIS office and counseling staff | Dessa Assessment<br>Absence tracking information<br>Collaborative planning time for counseling staff                                                                                                       | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Absence data</li> <li>– Club attendance</li> <li>– Monitoring notes</li> <li>– DESSA</li> </ul> <u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Decreased number of absences</li> </ul>                                                                    |

| School Year: 2023-24                                                                                                                                   |                   | SOP Priority: 1                                                                                                                                  | DCIP Objective: 2.4                                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ToA:</b> If we create a common understanding of quality instruction, teachers will be able to monitor their practice and improve their instruction. |                   |                                                                                                                                                  |                                                                                                                                                                                                                                                                                              |
| <b>Goal 3-Develop common Model of Instruction for HKIS</b>                                                                                             |                   |                                                                                                                                                  |                                                                                                                                                                                                                                                                                              |
| <b>Metric 1:</b> Teachers will report increased level of implementation of at least 5 areas of instruction                                             |                   |                                                                                                                                                  |                                                                                                                                                                                                                                                                                              |
| Action Plan                                                                                                                                            |                   |                                                                                                                                                  |                                                                                                                                                                                                                                                                                              |
| Strategies                                                                                                                                             | Staff Responsible | Resources & Learning Needed                                                                                                                      | Intended Outcomes                                                                                                                                                                                                                                                                            |
| HKIS will commit to implementing practices as defined by The New Art and Science of Teaching and self-assess progress towards mastery                  | HKIS Teachers     | <ul style="list-style-type: none"> <li>– Professional Development time</li> <li>– Instruction on practices</li> <li>– NASOT materials</li> </ul> | <u>Evidence:</u> <ul style="list-style-type: none"> <li>– Staff surveys</li> <li>– Common Model of Instruction with at least 5 areas identified.</li> </ul><br><u>Short-Term Impact &amp; Longer-Term Outcomes:</u> <ul style="list-style-type: none"> <li>– Improved instruction</li> </ul> |

## School Academic Data

### Input key data (sba, iready, etc)

| IReady<br>% scoring proficient or higher |           |             |             |  |           |             |             |
|------------------------------------------|-----------|-------------|-------------|--|-----------|-------------|-------------|
|                                          | ELA       |             |             |  | Math      |             |             |
| Grade                                    | Fall 2022 | Winter 2023 | Spring 2023 |  | Fall 2022 | Winter 2023 | Spring 2023 |
| 4 <sup>th</sup>                          | 54        | 63          | 77          |  | 36        | 61          | 86          |
| 5 <sup>th</sup>                          | 47        | 68          | 73          |  | 51        | 62          | 80          |

| Smarter Balanced Assessments<br>% scoring proficient or higher |             |             |             |  |             |             |             |
|----------------------------------------------------------------|-------------|-------------|-------------|--|-------------|-------------|-------------|
|                                                                | ELA         |             |             |  | Math        |             |             |
| Grade                                                          | Spring 2021 | Spring 2022 | Spring 2023 |  | Spring 2021 | Spring 2022 | Spring 2023 |
| 4 <sup>th</sup>                                                | 67          | 73          | 75          |  | 71          | 69          | 70          |
| 5 <sup>th</sup>                                                | 67          | 73          | 79          |  | 54          | 62          | 63          |

### Assessments Defined:

**iReady** –This is an online, interactive learning environment designed to assess students and then provide individualized instruction based on each student’s learning needs in reading and math. After the assessment, students can log on at school or at home to complete lessons that target concepts the student missed on the assessment.

**Smarter Balanced Assessment (SBA)** – The State online assessment given to students in grades 3-8 in reading and math.

### School Climate/Culture and Family Engagement Data

| Survey Group | Question                                                                                             | 2021-22         |                  | 2023-24         |                  |
|--------------|------------------------------------------------------------------------------------------------------|-----------------|------------------|-----------------|------------------|
|              |                                                                                                      | # of responders | Percent positive | # of responders | Percent positive |
| Family       | My child feels like he/she belongs at this school                                                    | 49              | 75%              | 82              | 80%              |
| Family       | My child's school makes an effort to keep me and my family informed about what's going on in school. | 49              | 72%              | 82              | 82%              |
| Staff        | Most students in this school try to treat other students the way they/d want to be treated           | 24              | 75%              | 37              | 77%              |
| Student      | I feel like I belong at school                                                                       | NA              | %                | 219             | 69%              |

| School Culture – Student Attendance<br>(Percentage of Non-Chronic Students – 96%) |         |         |         |         |         |
|-----------------------------------------------------------------------------------|---------|---------|---------|---------|---------|
|                                                                                   | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2023-24 |
| Percentage of Students with > 90% of days of attendance*                          | NA%     | +       | 98%     | 94%     | 96%     |
| Percentage of students identified as chronically absent*                          | %       | %       | 2%      | 6%      | 4%      |

\*according to state report

+not reported due to pandemic closure

### Schoolwide Professional Learning Plan

**School Objective:** Improving teaching and learning is a continuous focus, therefore, professional learning is critical to the growth and improvement of student achievement.

| DATES                      | STAFF RESPONSIBLE     | OUTCOMES                                                                                                                                                                      |
|----------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5 Early Release Days       | Certified staff       | Staff will use the district data team protocol to analyze student work and determine next steps.                                                                              |
|                            | Paraprofessionals     | Complete mandatory trainings and others that are relevant to position responsibilities.                                                                                       |
| Professional Learning days | Certified Staff       | PLC meetings focused on Marzano strategies, Wit and Wisdom training.                                                                                                          |
| Ongoing                    | Certified Staff       | Instructional Coaching<br>Morpheme Magic                                                                                                                                      |
| Ongoing                    | Instructional Coaches | Provide new teacher support throughout the year to support the delivery of the curriculum. Provide support to all teachers through CRS coaching days and individual requests. |

## **School Priorities**

### **Technology**

- View Boards

### **Building & Grounds**

- Interior Cameras

### **Professional Learning**

- Wit and Wisdom
- Morpheme Magic

### **Culture**

- Data teams
- Morning Meeting
- Attendance

## HKIS Accountability Index

### Next Generation Accountability, 2022-23

Regional School District 17, Haddam-Killingworth Intermediate School (Grades: 4-5 )

School Category: 2

| Indicator                                                    | Index/Rate | Target | Points Earned | Max Points | % Points Earned | State % Points Earned |
|--------------------------------------------------------------|------------|--------|---------------|------------|-----------------|-----------------------|
| 1a. ELA Performance Index - All Students                     | 78.0       | 75     | 50.0          | 50         | 100.0           | 85.2                  |
| 1b. ELA Performance Index - High Needs Students              | 68.0       | 75     | 45.3          | 50         | 90.6            | 72.1                  |
| 1c. Math Performance Index - All Students                    | 74.8       | 75     | 49.9          | 50         | 99.8            | 79.6                  |
| 1d. Math Performance Index - High Needs Students             | 65.0       | 75     | 43.3          | 50         | 86.7            | 65.2                  |
| 1e. Science Performance Index - All Students                 | 75.5       | 75     | 50.0          | 50         | 100.0           | 82.1                  |
| 1f. Science Performance Index - High Needs Students          | 66.3       | 75     | 44.2          | 50         | 88.5            | 68.2                  |
| 2a. ELA Academic Growth - All Students                       | 64.3%      | 100%   | 64.3          | 100        | 64.3            | 57.2                  |
| 2b. ELA Academic Growth - High Needs Students                | 61.1%      | 100%   | 61.1          | 100        | 61.1            | 52.5                  |
| 2c. Math Academic Growth - All Students                      | 65.4%      | 100%   | 65.4          | 100        | 65.4            | 61.8                  |
| 2d. Math Academic Growth - High Needs Students               | 61.8%      | 100%   | 61.8          | 100        | 61.8            | 55.5                  |
| 2e. Progress Toward English Proficiency - Literacy           | .          | 100%   | .             | .          | .               | 55.3                  |
| 2f. Progress Toward English Proficiency - Oral               | .          | 100%   | .             | .          | .               | 56.1                  |
| 4a. Chronic Absenteeism - All Students                       | 4.2%       | <=5%   | 50.0          | 50         | 100.0           | 39.8                  |
| 4b. Chronic Absenteeism - High Needs Students                | 4.1%       | <=5%   | 50.0          | 50         | 100.0           | 6.0                   |
| 5. Preparation for CCR - Percent Taking Courses              | .          | 75%    | .             | .          | .               | 100.0                 |
| 6. Preparation for CCR - Percent Passing Exams               | .          | 75%    | .             | .          | .               | 59.0                  |
| 7. On-track to High School Graduation                        | .          | 94%    | .             | .          | .               | 87.7                  |
| 8. 4-year Graduation: All Students (2022 Cohort)             | .          | 94%    | .             | .          | .               | 94.6                  |
| 9. 6-year Graduation: High Needs Students (2020 Cohort)      | .          | 94%    | .             | .          | .               | 91.1                  |
| 10. Postsecondary Entrance (Graduating Class 2022)           | .          | 75%    | .             | .          | .               | 88.2                  |
| 11. Physical Fitness (estimated participation rate = 99.2% ) | 73.8%      | 75%    | 49.2          | 50         | 98.4            | 60.6                  |
| 12. Arts Access                                              | .          | 60%    | .             | .          | .               | 90.9                  |
| <b>Accountability Index</b>                                  | .          |        | 684.6         | 850        | 80.5            | 69.3                  |

#### Gap Indicators

| Indicator                         | Non-High Needs Rate | High Needs Rate | Size of Gap | State Gap Mean +1 Stdev | Is Gap an Outlier? |
|-----------------------------------|---------------------|-----------------|-------------|-------------------------|--------------------|
| ELA Performance Index Gap         | 75.0                | 68.0            | 7.0         | 17.0                    | N                  |
| Math Performance Index Gap        | 75.0                | 65.0            | 10.0        | 18.6                    | N                  |
| Science Performance Index Gap     | 75.0                | 66.3            | 8.7         | 18.6                    | N                  |
| Graduation Rate Gap (2020 Cohort) | .                   | .               | .           | .                       |                    |

If the Non-High Needs Rate exceeds the ultimate target (75 for Performance Index and 94% for Graduation Rate), the ultimate target is used for gap calculations.  
If the size of the gap exceeds the state mean gap plus one standard deviation, the gap is an outlier.

#### Assessment Participation Rates

| Indicator                     | Participation Rate (%) |
|-------------------------------|------------------------|
| ELA - All Students            | 99.2                   |
| ELA - High Needs Students     | 97.3                   |
| Math - All Students           | 98.9                   |
| Math - High Needs Students    | 97.3                   |
| Science - All Students        | 98.5                   |
| Science - High Needs Students | 97.4                   |

Minimum participation standard is 95%.